
MUNICIPALITY OF THE COUNTY OF ANNAPOLIS
COMMITTEE OF THE WHOLE AGENDA

Tuesday, February 25, 2025
9:30 a.m.



1. **ROLL CALL**
2. **DISCLOSURE OF INTEREST**
3. **APPROVAL OF THE ORDER OF THE DAY**
4. **NEW BUSINESS**
 - 4.1 2025-2026 Proposed Capital Budget
 - 4.2 2025-2026 Proposed Operating Budget
5. **ADJOURNMENT**

**5 Year Capital Investment Plan
2025-2030**

Fiscal Year	Project Name	Project Details	Capital Cost	Funding Sources						
				Municipal	Provincial	CCBF	Federal	Water Reserves	Other Sources	Debt Financing
Work in Progress	Hillside Drive Water System		250,000						250,000	
	Snow Plow	Ordered in 24/25; delivery expected in 25/26	350,000	350,000						
	Bear River Water System		1,425,000	1,425,000						
	Bear River Comfort Station	Lanscaping/grading	35,000				35,000			
	Water Utility Rates & Merger Study		51,150					51,150		
2025-2026	IT System Replacements - annual	Includes laptops, desktops, network devices, servers, and computer peripherals	50,000	50,000	-	-				-
	Municipal Roads Rehabilitation	Wharf Rd (BR), Pleasant St (BR), South Broadway (CP)	375,000	-	150,000	225,000				-
	Tidal Beach Parking Lot Expansion	Tidal Beach Parking Lot Expansion	100,000	100,000	-	-				-
	Delaps Cove Land Acquisition	Cost shared with Southwest Bio	100,000	50,000					50,000	
	Multi-Purpose Recreation Complex	25/26; start with design	40,000,000	4,000,000	15,000,000		15,000,000			6,000,000
	Infrastructure Emergency Generators	Nictaux sewage treatment plant and Margaretsville water electrical installation/upgrades to facilitate gen	250,000	-	-	250,000				-
	Bridgetown Water / Sewer - Granville Street - Design	Engineering Design	200,000	-	-	200,000	-			-
	East End Infrastructure Upgrades	Supporting development	500,000			500,000				
	Water System Upgrades - County-wide/M	Rectory St and Chipman, Bridgetown; watermains/sewer lines	100,000	50,000				50,000		
	Bridgetown Sewage Lagoon Upgrade	Raising the berms and UV disinfection system	2,000,000	250,000	1,000,000	250,000	-			500,000
	Electric Vehicle Charging Stations	Sports Hub and AR Office	100,000	100,000						-
	Software - Financial & Permitting	Financial Software + Permitting	400,000	400,000						
	Tennis Court Fencing - Bridgetown	potential grant application	75,000	75,000						
	West Paradise Public Works Facility		400,000							400,000
	Vehicle Replacement	1 pickup truck replacement; 1 recreation van; trailer	125,000	125,000						
Total 2025-2026 Capital Plan			46,886,150	6,975,000	16,150,000	1,425,000	15,035,000	101,150	300,000	6,900,000
2026-2027	IT System Replacements	Includes laptops, desktops, network devices, servers, and computer peripherals	50,000	50,000	-	-				
	Municipal Roads Rehabilitation		375,000	-	-	375,000				
	Bridgetown Sports Hub Building	Project led by ACOSS	400,000	200,000	-	-			200,000	-
	Recreation Infrastructure Upgrades	Potentially Raven Haven; Jubilee natural playground?	200,000	100,000	100,000	-				
	Cornwallis Park Gazebo		250,000	250,000						
	Sidewalks - Bear River		250,000			250,000				
	Granville Street Bridgetown Water / Sewer - Ph. 1		3,500,000	1,100,000	1,400,000	1,000,000				

**5 Year Capital Investment Plan
2025-2030**

Fiscal Year	Project Name	Project Details	Capital Cost	Funding Sources						
				Municipal	Provincial	CCBF	Federal	Water Reserves	Other Sources	Debt Financing
	East End Water / Sewer Extensions - Ph. 1	Brooklyn Rd	2,000,000	-	500,000	1,000,000				500,000
	Replacement Half Ton Truck (2); animal control/PW		100,000	100,000	-	-				
	Total 2026-2027 Capital Plan		7,125,000	1,800,000	2,000,000	2,625,000	-		200,000	500,000
2027-2028	IT System Replacements	Includes laptops, desktops, network devices, servers, and computer peripherals	50,000	50,000	-	-				-
	Municipal Roads Rehabilitation		400,000	-	-	400,000				-
	Granville Street Bridgetown Water / Sewer - Ph. 2	Phase II	2,500,000	666,750	833,250	1,000,000				-
	East End Water / Sewer Extensions - Ph. 2		2,000,000	1,000,000		1,000,000				
	Total 2027-2028 Capital Plan		4,950,000	1,716,750	833,250	2,400,000	-		-	-
2028-2029	IT System Replacements	Includes laptops, desktops, network devices, servers, and computer peripherals	50,000	50,000	-	-			-	-
	Municipal Roads Rehabilitation		400,000	-	-	400,000			-	-
	Granville Street Bridgetown Water / Sewer - Ph. 3		2,500,000	666,750	833,250	1,000,000			-	-
	Bridgetown Pool Replacement		4,000,000							4,000,000
	Total 2028-2029 Capital Plan		6,950,000	716,750	833,250	1,400,000	-		-	4,000,000
2029-2030	IT System Replacements	Includes laptops, desktops, network devices, servers, and computer peripherals	50,000	50,000	-	-			-	-
	Municipal Roads Rehabilitation		400,000	-	-	400,000			-	-
	Recreation Infrastructure Upgrades		100,000	50,000	50,000	-			-	-
	Granville Ferry Water Tower		4,000,000	1,000,000	500,000		500,000			2,000,000
	Total 2029-2030 Capital Plan		4,550,000	1,100,000	550,000	400,000	500,000		-	2,000,000
	5-Year Capital Investment Plan		70,461,150	12,308,500	20,366,500	8,250,000	15,535,000	101,150	500,000	13,400,000

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
1.0 Property Taxation					
Bridgetown Community Rate - commercial	54,031	68,443	71,811	36,910	(31,533)
Bridgetown Community Rate - residential	206,949	251,282	251,239	135,510	(115,772)
Bridgetown Hydrant Rates	152,594	193,502	195,866	211,961	18,459
Bridgetown Sewer Rates	312,166	342,131	287,955	386,677	44,546
Commercial Taxes	1,243,955	1,350,151	1,338,383	1,376,131	25,980
County Hydrant Rates	260,131	239,741	237,341	262,538	22,797
County Sewer Rates	1,159,496	1,410,934	1,244,369	1,254,095	(156,839)
Deed Transfer Tax	1,200,000	1,200,000	1,710,071	1,500,000	300,000
Fire Capital Rates	808,261	888,523	885,084	953,559	65,036
Forest Property	62,756	62,750	62,343	61,679	(1,071)
Paving Rates	11,123	10,782	10,659	10,625	(157)
Recreational Property Taxes	6,876	7,220	7,581	7,958	738
Residential Taxes	14,307,124	15,627,031	15,613,018	16,795,294	1,168,263
Resource Taxes	686,580	781,917	779,353	813,504	31,587
Streetlight Area Rates	234,582	220,991	203,269	214,335	(6,656)
Wind Turbine Tax	12,833	12,833	12,961	13,091	258
1.0 Property Taxation Total	20,719,458	22,668,231	22,911,304	24,033,867	1,365,636
1.1 Grants in Lieu					
Bell Aliant Grant in Lieu	78,974	73,951	76,598	77,747	3,796
CBC Grant in Lieu	-	1,377	1,525	1,576	199
Federal Grant in Lieu	140,246	133,161	129,602	131,285	(1,876)
NS Power Payment in Lieu	665,294	665,294	745,462	745,462	80,168
PNS Payment in Lieu	246,399	243,745	243,745	251,919	8,174
1.1 Grants in Lieu Total	1,130,913	1,117,528	1,196,932	1,207,989	90,461
1.2 Conditional Grants					
Civic Addressing Grant		-		6,100	6,100
Collections from Other Municipalities	26,000	51,000	44,975	70,680	19,680
Federal Grants	8,100	-	6,384	-	-
Federal Grants		40,445	2,400	2,400	(38,045)
Provincial Grants	25,000	25,000	20,600	31,800	6,800
1.2 Conditional Grants Total	59,100	116,445	74,359	110,980	(5,465)
1.3 Unconditional Grants					
Farm Acreage Grant	152,585	152,585	154,480	152,585	-
HST Offset Grant	58,000	50,000	48,000	45,000	(5,000)
Municipal Financial Capacity Grant	811,257	761,257	761,257	761,257	-
1.3 Unconditional Grants Total	1,021,842	963,842	963,737	958,842	(5,000)
1.4 Collections for Other Governments					
Kingston Fire Protection Rates	120,522	124,066	127,591	134,482	10,416
Village of Lawrentown - Village Rates	244,204	265,737	261,351	296,731	30,994
1.4 Collections for Other Governments Total	364,726	389,803	388,942	431,213	41,410
1.5 User Fees					
After School Program	-	-	3,150	8,300	8,300
Canteen Sales	4,600	4,400	6,545	6,000	1,600
Other Revenue	-	-	299	-	-
Program Revenue	14,600	3,000	6,809	5,000	2,000
Sewer Inspection Charges	-	-	375	-	-
Special Event Revenue	-	200	1,800	500	300
Tax Certificates	9,000	9,000	5,775	7,000	(2,000)
1.5 User Fees Total	28,200	16,600	24,753	26,800	10,200

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
1.6 Other Own Source Revenues					
Animal Licenses	500	250	335	-	(250)
Building Permits	38,000	40,000	26,099	30,000	(10,000)
Development Permits	1,500	4,000	3,410	3,000	(1,000)
Interest on Receivables	5,000	-	-	-	-
Investment Income	100,000	150,000	394,676	175,000	25,000
Lease-Land	-	-	18,084	20,652	20,652
Marketing Levy	-	-	22,652	50,000	50,000
Other Fines	1,000	1,000	769	1,000	-
Other Revenue	54,985	46,243	54,894	35,167	(11,076)
Sewer Interest	12,500	12,500	15,161	12,000	(500)
Sheriff Fines	-	20,000	16,461	20,000	-
Sub-Division Application Fees	5,600	7,500	7,875	7,500	-
Sub-Division Registration Fees	6,000	6,000	6,525	7,000	1,000
Tax Interest	-	130,000	178,371	150,000	20,000
Transfer from Reserve	-	98,500	-	-	-
Zoning Letters	1,500	1,000	5,200	3,000	2,000
1.6 Other Own Source Revenues Total	226,585	516,993	750,512	514,319	95,826
Total Revenues	23,550,824	25,789,442	26,310,539	27,284,010	1,593,068
2.0 Council					
Advertising	4,000	7,500	2,836	5,000	(2,500)
Awards Of Recognition	1,500	2,000	2,775	5,000	3,000
Benefits	48,800	44,933	48,827	66,945	22,012
Community Events	2,500	5,000	3,881	6,000	1,000
Computer Hardware	-	10,000	-	-	(10,000)
Contracts/Agreements	42,368	-	-	-	-
Contribution to Trans County Transportation Society	40,000	60,000	17,500	60,000	-
County Grants - other Municipalities	30,000	120,000	207,865	100,000	(20,000)
Grants to Village of Lawrencetown	30,000	-	30,000	40,000	40,000
Grants/Community Contributions	305,000	330,000	278,537	355,000	25,000
Meeting Expenses	3,000	3,000	1,946	3,000	-
Office Supplies	5,500	-	2,285	1,000	1,000
Postage	2,000	-	-	-	-
Professional Development	37,500	45,500	45,972	41,000	(4,500)
Professional Memberships/Dues	20,000	20,000	22,292	25,000	5,000
Promotion	7,000	3,500	7,597	25,000	21,500
Publications/Subscriptions	-	-	939	1,000	1,000
Salaries/Wages	439,400	449,338	361,853	452,835	3,497
Telecommunication Services	10,000	10,000	6,514	10,000	-
Transfer to Elections Reserve	38,500	85,000	43,586	20,000	(65,000)
Uniforms/Clothing	-	2,000	-	2,500	500
2.0 Council Total	1,067,068	1,197,771	1,085,205	1,219,280	21,509
2.1 Boards & Committees					
Advertising	3,600	4,000	738	4,000	-
Building/Facility Rental	2,400	2,500	285	2,500	-
Salaries/Wages	16,900	12,000	2,550	10,000	(2,000)
Travel	3,900	4,000	941	4,000	-
2.1 Boards & Committees Total	26,800	22,500	4,514	20,500	(2,000)

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
2.2 General Administration					
Advertising	6,000	10,000	-	6,000	(4,000)
Benefits	166,673	91,203	122,198	109,857	18,654
Community Events	1,200	-	-	2,000	2,000
Computer Software	-	-	-	-	-
Meeting Expenses	2,500	2,500	-	2,500	-
Office Equipment	8,000	-	-	-	-
Office Supplies	4,500	-	1,657	1,500	1,500
Office Supplies	4,000	-	106	-	-
Postage	-	-	154	200	200
Professional Development	44,200	34,600	24,656	40,400	5,800
Professional Memberships/Dues	4,310	3,500	894	3,850	350
Professional Memberships/Dues	3,800	-	203	1,350	1,350
Professional Services	-	-	970	1,500	1,500
Retired Clerk Benefits	25,747	25,747	20,796	25,747	-
Salaries/Wages	527,530	429,615	308,767	397,983	(31,632)
Salaries/Wages	152,406	75,336	63,908	91,469	16,133
Strategic Initiatives		5,000	-	10,000	5,000
2.2 General Administration Total	950,866	677,501	544,310	694,356	16,855
2.3 Finance					
Advertising	500	-	-	1,000	1,000
Allowance For Uncollectable Taxes	-	3,000	-	3,000	-
Bank Charges	17,000	17,000	24,652	25,000	8,000
Benefits	152,339	121,233	148,199	167,408	46,175
Computer Hardware	-	-	13	-	-
Contracts/Agreements	428,000	427,823	414,074	422,280	(5,543)
Internal Shared Services	(130,703)	(109,353)	-	(106,062)	3,291
Leases	1,500	5,633	2,805	5,700	67
Office Equipment	3,500	-	235	-	-
Office Supplies	3,500	-	940	-	-
Postage	30,000	35,000	32,623	40,000	5,000
Professional Development	17,300	17,300	2,631	12,500	(4,800)
Professional Memberships/Dues	3,200	3,300	1,758	3,000	(300)
Professional Services	44,000	60,000	130,654	49,500	(10,500)
Salaries/Wages	609,356	609,167	482,328	747,861	138,694
Software Costs	46,000	46,000	50,199	76,000	30,000
Tax Exemptions/Write Offs	205,000	290,000	246,248	290,000	-
2.3 Finance Total	1,430,492	1,526,103	1,537,360	1,737,187	211,084
2.4 Corporate Services					
Annapolis Valley Regional Centre for Education	4,418,238	4,890,000	2,055,090	5,394,247	504,247
Benefits	53,068	79,620	81,088	77,335	(2,285)
Community Events	1,200	7,500	71	8,000	500
Computer Hardware	121,221	12,000	135	1,850	(10,150)
Computer Software	28,452	54,020	36,157	68,631	14,611
Contracts/Agreements	30,000	32,000	21,977	37,762	5,762
Facility Insurance	200	-	-	-	-
Liability Insurance	361,164	305,000	328,560	320,000	15,000
Office Equipment	8,800	5,000	4,157	3,300	(1,700)
Office Equipment	500	-	-	700	700
Office Supplies	1,650	50,000	990	500	(49,500)

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
Postage	-	45,000	125	15,000	(30,000)
Professional Development	13,100	12,000	1,327	9,650	650
Professional Memberships/Dues	300	3,200	748	775	(2,425)
Professional Services	127,000	99,800	21,475	124,579	24,779
Salaries/Wages	65,337	185,163	149,693	187,947	2,784
Salaries/Wages	147,435	143,964	116,387	146,624	2,660
Strategic Initiatives	-	8,000	5,280	8,000	-
Telecommunication Services	70,000	83,000	62,531	102,320	19,320
Transfer to Capital Reserve	-	-	-	649,058	-
Transfer to Reserve	15,000	15,000	15,000	15,000	-
Uniforms/Clothing	2,280	1,000	-	780	(220)
Village Rates to Lawrencetown	242,508	-	272,736	287,829	287,829
2.4 Corporate Services Total	5,707,453	6,031,267	3,173,529	7,459,887	782,562
2.5 Administration Facility					
Benefits			9,965		-
Church St. Cemetery	2,300	2,300	2,503	2,300	
Contract/Agreements	50,000	50,000	22,159	26,400	(23,600)
Electrical	26,500	20,000	18,966	22,000	2,000
Facility Insurance					-
Facility Maintenance	40,538	20,000	13,379	15,000	(5,000)
Heat (oil)	34,300	40,000	15,496	25,000	(15,000)
Interest on Debt - Renovations			87	32,000	32,000
Interest on Debt Town Hall - BT	2,366	1,206	1,206		
Office Equipment	-	-	4,469	10,000	10,000
Operational Materials/Supplies	1,750	1,750	3,889	20,000	18,250
Principal on Debt - renovations				20,000	20,000
Principal on Debt Town Hall BT	29,147	30,307	30,307		
Salaries/Wages			31,024		-
Security	300	300	229		(300)
Sewer	900	900	2,044	2,300	1,400
Telecommunications					-
Water	2,250	1,500	716	1,500	-
2.5 Administration Facility Total	190,351	168,263	156,438	176,500	39,750
3.0 Bylaw					
Advertising	800	800	15	800	-
Benefits	36,700	32,039	44,031	25,254	(6,785)
Contracts/Agreements	-	8,000	10,429	15,000	7,000
Dangerous & Unsightly Cleanup	1,000	-	-		-
Office Supplies	600	-	-	200	200
Postage	600	-	12	50	50
Professional Development	6,000	3,500	1,900	2,800	(700)
Professional Memberships/Dues	300	300	100	300	-
Professional Services	25,000	26,000	2,466	26,000	-
Salaries/Wages	146,802	160,196	124,436	109,801	(50,395)
Solid Waste Expense	1,040	1,040	-		(1,040)
Uniforms/Clothing	500	500	-	500	-
3.0 Bylaw Total	219,342	232,375	183,388	180,705	(51,670)
3.1 Animal Control					
Benefits	9,492	9,378	11,506	19,205	9,827
Contracts/Agreements	10,000	5,000	2,786	1,500	(3,500)

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
Electrical	-	900	1,333	1,800	900
Facility Maintenance	-	700	122	700	-
Office Supplies	100	-	-	-	-
Operational Materials/Supplies	8,000	1,000	1,605	1,600	600
Postage	50	-	24	50	50
Professional Services	1,000	1,000	1,988	5,000	4,000
Salaries/Wages	36,370	44,892	29,610	81,761	36,869
Solid Waste Expense	-	400	-	400	-
Uniforms/Clothing	1,000	1,000	250	1,000	-
3.1 Animal Control Total	66,012	64,270	49,225	113,016	48,746
3.2 Regional Emergency Management					
Advertising	300	600	-	1,000	400
Benefits	14,368	13,416	22,541	15,660	2,244
Contracts/Agreements	5,000	5,000	-	5,500	500
FOIPOP Professional Services	300	-	-	-	-
Licenses/Permits	270	300	-	400	100
Meeting Expenses	150	-	-	-	-
Office Supplies	100	-	-	100	100
Operational Materials/Supplies	3,000	2,500	983	2,500	-
Professional Development	6,240	5,500	4,258	6,000	500
Promotion	1,000	3,000	2,855	3,000	-
Salaries/Wages	57,473	67,080	54,230	78,084	11,004
Telecommunication Services	4,329	7,000	5,011	6,000	(1,000)
Vehicle/Equipment Maintenance	2,000	1,000	25	1,000	-
3.2 Regional Emergency Management Total	94,530	105,396	89,903	119,244	13,848
3.3 Building/Fire Inspection					
Benefits	80,733	66,461	30,476	81,537	15,076
Meeting Expenses	300	-	-	1,500	1,500
Office Equipment	2,500	-	-	1,000	1,000
Office Supplies	1,500	-	103	-	-
Postage	1,500	-	18	2,000	2,000
Professional Development	15,000	15,000	3,329	16,000	1,000
Professional Memberships/Dues	6,050	3,200	1,294	4,000	800
Salaries/Wages	322,932	332,304	87,323	354,507	22,203
Uniforms/Clothing	2,000	-	271	2,000	2,000
3.3 Building/Fire Inspection Total	432,515	416,965	122,814	462,544	45,579
3.4 Fire Services					
Awards Of Recognition	1,100	1,500	-	2,070	570
Benefits	14,908	12,808	10,064	29,615	(2,608)
Contracts/Agreements	802,063	947,063	843,790	943,126	(3,937)
Grants/Subsidies To Organizations	6,000	6,000	-	6,000	-
Interest On Bridgetown Debt	44,100	2,557	1,334	1,085	(1,472)
Interest On Bridgetown Fire Truck Debt	5,854	2,116	2,116	2,333	217
Kingston Fire Rates Remittance	116,906	124,066	-	130,448	6,382
Principal On Bridgetown Debt	-	6,600	6,600	6,600	-
Principal On Bridgetown Fire Truck Debt	-	37,500	-	37,500	-
Professional Development	-	-	-	3,300	3,300
Regulatory Fees	13,546	14,142	-	14,764	622
Salaries/Wages				84,412	
Transfer to Fire Capital Reserve	808,261	888,523	712,375	953,559	65,036

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
Water Supply & Hydrants	400,704	443,243	440,413	-	(443,243)
3.4 Fire Services Total	2,213,442	2,486,118	2,016,692	2,214,811	(375,133)
3.5 Police Services					
Contracts/Agreements	3,004,291	3,886,495	3,189,410	4,375,648	489,153
Professional Services	18,600	19,350	13,577	16,000	(3,350)
Provincial Corrections Contributions	262,939	-	-	-	-
Salaries/Wages	600	600	-	-	(600)
Travel	500	500	39	-	(500)
3.5 Police Services Total	3,286,930	3,906,945	3,203,026	4,391,648	484,703
4.0 Roads/Traffic Control					
Benefits	-	-	4,130	-	-
Contracts/Agreements	166,278	180,000	182,690	182,700	2,700
Contracts/Agreements - Local Roads	175,000	140,000	113,250	142,100	2,100
Operational Materials/Supplies	30,000	-	18,398	30,000	30,000
Paving Loan - Repay Capital Reserve	-	9,753	-	10,625	872
Salaries/Wages	-	-	9,536	-	-
4.0 Roads/Traffic Control Total	371,278	329,753	328,004	365,425	35,672
4.1 Streetlights					
Electrical	60,000	65,000	50,715	66,000	1,000
Interest on Debt	6,455	4,433	4,433	2,274	(2,159)
Principal on Debt	78,562	78,562	78,562	78,561	(1)
Repairs/Maintenance	10,000	7,500	5,137	7,500	-
Transfer to Reserve - capital replacement	68,478	65,496	-	60,000	(5,496)
4.1 Streetlights Total	223,495	220,991	138,847	214,335	(6,656)
4.2 Public Transit					
Contracts/Agreements - Kings Transit Authority	656,003	856,745	814,536	824,927	(31,818)
4.2 Public Transit Total	656,003	856,745	814,536	824,927	(31,818)
4.3 Public Works Administration					
Benefits	144,722	142,552	224,672	146,580	4,028
Computer Software	2,600	-	-	-	-
Equipment Maintenance	-	-	94	-	-
Office Equipment	5,000	-	-	-	-
Office Supplies	1,500	-	1,008	-	-
Postage	-	750	580	750	-
Professional Development	16,000	11,950	20,768	15,000	3,050
Professional Memberships/Dues	1,500	1,500	588	1,000	(500)
Salaries/Wages	581,601	712,758	676,825	645,914	(66,844)
Uniforms/Clothing	7,500	6,000	6,431	7,500	1,500
4.3 Public Works Administration Total	760,423	875,510	930,965	816,744	(58,766)
4.35 Public Works Facilities					
Electrical		4,500	5,209	5,500	1,000
Facility Insurance					-
Facility Maintenance		6,000	2,528	10,000	4,000
Heat		12,000	9,216	13,000	1,000
Interest - Compost Carts Debt	9,650	8,345	8,345	7,680	(665)
Maintenance Tools/Equipment	-	10,000	16,126	15,000	5,000
Operational Materials/Supplies	30,000	10,000	7,280	10,000	-
Principal - Compost Carts Debt	60,000	60,000	60,000	60,000	-
Principal - West Paradise Debt	75,000	71,500	75,000	50,000	(21,500)
Security		500		-	(500)

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
Sewer			609		-
Solid Waste Expense		3,500	3,141	3,500	-
Telecommunications Services	1,000	1,000	1,130	3,500	2,500
Water		900	1,756	2,000	1,100
4.35 Public Works Facilities Total	175,650	188,245	190,340	180,180	(8,065)
4.4 Fleet					
Fuel		105,000	77,199	105,000	-
Insurance		50,000	50,431	50,000	-
Licencing				2,000	2,000
Repairs/Maintenance		120,000	114,137	120,000	-
4.4 Fleet Total		275,000	241,767	277,000	2,000
5.0 County Sewer Administration					
Benefits	-	-	-	13,885	13,885
Contracts/Agreements			3,485	3,500	
Office Supplies		-	1,461		-
Postage	2,000	-	2,058	2,500	2,500
Professional Development	8,500	4,250	2,785	4,000	(250)
Professional Memberships/Dues	-	175	-		(175)
Professional Services	-	1,000	-	-	(1,000)
Salaries/Wages	-	-	-	60,370	60,370
Solid Waste Expense	-	100	-		(100)
Telecommunications Services	500	500	-		(500)
Transfer to Reserve - capital replacement	320,313	678,894	228,350	545,716	(133,178)
Uniforms/Clothing	3,000	1,000	75	1,000	-
5.0 County Sewer Administration Total	668,626	1,371,838	476,426	630,972	(116,895)
5.1 County Sewer Treatment					
Benefits	29,013	14,861	37,416	13,591	(1,270)
Chemicals	35,000	37,000	43,375	45,000	8,000
Contracts/Agreements	110,000	110,000	100,175	110,000	-
Electrical	65,000	65,000	57,156	70,000	5,000
Facility Insurance	10,000	-	-		-
Facility Maintenance	8,000	8,000	15,450	15,000	7,000
Heat	4,000	4,000	2,970	4,000	-
Leases	100	100	-		(100)
Licenses/Permits	500	-	-		-
Maintenance Tools/Equipment	2,000	1,000	3,742	3,000	2,000
Operational Materials/Supplies	120,000	115,000	101,639	115,000	-
Professional Development			2,694		-
Professional Services	1,000	-	683		-
Salaries/Wages	71,693	74,307	128,130	59,090	(15,217)
Sewer	750	750	609	750	-
Telecommunications Services	1,100	1,500	1,601	2,000	500
Testing	7,000	6,000	4,515	6,000	-
Uniforms/Clothing	-	-	486		-
Water	35,000	7,000	3,362	6,000	(1,000)
5.1 County Sewer Treatment Total	500,156	444,518	504,003	449,431	4,913
5.2 County Sewer Collection					
Benefits	53,882	27,600	13,681	13,144	(14,456)
Contracts/Agreements	11,000	30,000	1,037	-	(30,000)
Electrical	25,000	25,000	24,580	30,000	5,000

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
Facility Insurance	6,949	-	-		-
Leases	100	-	-		-
Licenses/Permits	500	-	-		-
Maintenance Tools/Equipment	1,000	-	-		-
Operational Materials/Supplies	65,000	50,000	125,684	65,000	15,000
Postage	-	-	203		-
Professional Development	-	-	113		-
Professional Services	-	-	683		-
Salaries/Wages	133,143	137,998	60,433	65,549	(72,449)
Telecommunications Services	-	-	682		-
5.2 County Sewer Collection Total	296,574	270,598	227,096	173,693	(96,905)
5.5 Bridgetown Sewer Administration					
Benefits				13,885	13,885
Postage	-	-	67	2,500	2,500
Professional Development	6,000	3,000	100	3,000	-
Professional Memberships/Dues	-	100	141	200	100
Salaries/Wages				60,370	60,370
Transfer to Reserve - capital replacement	149,607	109,947	109,947	43,104	(66,843)
Uniforms/Clothing	2,000	-	-		-
5.5 Bridgetown Sewer Administration Total	157,607	113,047	110,255	123,060	10,013
5.6 Bridgetown Sewer Treatment					
Advertising	-	600	-		
Benefits	4,847	8,603	329	2,765	
Chemicals	26,000	27,000	32,049	30,000	
Contracts/Agreements	10,000	-	-		
Electrical	2,000	2,500	1,781	3,000	
Facility Insurance	622	-	-		
Facility Maintenance	-	2,000	1,002	2,000	
Operational Materials/Supplies	22,000	13,000	13,309	13,000	
Postage	-	-	287		
Salaries/Wages	21,312	43,016	1,651	12,023	
Testing	2,100	1,500	1,531	1,800	
5.6 Bridgetown Sewer Treatment Total	88,881	98,219	51,939	64,589	
5.7 Bridgetown Sewer Collection					
Benefits	9,002	15,977	325	30,223	
Contracts/Agreements	4,800	-	-		
Electrical	8,000	9,000	6,795	9,000	
Facility Insurance	799	-	-		
Operational Materials/Supplies	5,000	26,000	9,682	20,000	
Salaries/Wages	39,577	79,887	742	139,806	
5.7 Bridgetown Sewer Collection Total	67,178	130,864	17,544	199,028	
5.8 Solid Waste Services					
Advertising	5,000	-	-	-	-
Contracts/Agreements	883,600	2,320,000	1,563,820	1,984,748	(335,252)
Contracts/Agreements - curbside collection	835,000	-	150,879	-	-
Operational Materials/Supplies	-	4,000	37,360	4,000	-
5.8 Solid Waste Services Total	1,723,600	2,324,000	1,752,059	1,988,748	(335,252)
6.0 Planning and Development					
Advertising	10,000	-	412	2,000	2,000
Benefits	83,541	87,901	108,531	109,594	21,693

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
Computer Software	5,000	5,000	-	7,000	2,000
Contracts/Agreements	-	160,000	34,634	107,000	(53,000)
Contracts/Agreements - County Wide Plan	81,000	-	-	-	-
Office Equipment	1,200	-	1,433	-	-
Office Supplies	3,500	-	1,333	3,500	3,500
Operational Materials/Supplies	7,233	-	119	6,100	6,100
Postage	1,000	-	170	-	-
Professional Development	14,000	9,000	3,092	9,000	-
Professional Membership/Dues	3,500	5,000	1,095	2,000	(3,000)
Regulatory Fees	6,000	6,000	4,600	6,000	-
Salaries/Wages	334,165	439,503	350,733	476,497	36,994
6.0 Planning and Development Total	550,139	712,404	506,152	728,692	16,288
7.0 Community Development					
Active Living Program Expenses	400	6,500	5	7,000	500
Advertising	200	35,000	3,016	-	(35,000)
Benefits	40,494	89,177	99,536	118,069	28,892
Community Events	17,000	42,600	15,111	74,500	31,900
Computer Software	-	15,000	151	1,200	(13,800)
Contracts/Agreements	-	85,000	-	85,000	-
Maintenance Equipment	500	-	-	5,000	5,000
Meeting Expenses	6,500	-	549	-	-
Office Equipment	400	-	-	-	-
Office Supplies	450	-	438	-	-
Operational Materials/Supplies	15,100	11,000	-	7,400	(3,600)
Professional Memberships/Dues	620	2,300	340	2,600	300
Professional Services	8,000	3,000	-	-	(3,000)
Promotion	8,000	-	3,513	35,000	35,000
Salaries/Wages	131,887	406,787	331,871	489,977	83,190
Scholarships/Grants To Individuals	3,582	-	499	3,582	3,582
Strategic Initiatives	-	50,800	11,935	38,500	(12,300)
Transfer to Reserve - land acquisition	55,000	55,000	61,000	55,000	-
7.0 Community Development Total	288,133	802,164	527,963	922,828	120,664
7.1 Raven Haven					
Advertising	600	-	-	-	-
Benefits	4,805	3,500	2,811	3,399	(101)
Cost Of Sales	3,200	5,490	4,450	4,600	(890)
Electrical	1,600	-	2,210	2,500	2,500
Facility Insurance	8,212	-	-	-	-
Facility Maintenance	6,000	3,000	4,185	5,000	2,000
Licenses/Permits	440	-	-	-	-
Maintenance Tools/Equipment	600	-	-	-	-
Office Supplies	300	-	335	-	-
Operational Materials/Supplies	8,540	6,600	2,425	7,490	890
Professional Development	1,500	-	594	-	-
Professional Memberships/Dues	100	-	-	-	-
Professional Services	-	850	-	-	(850)
Promotion	1,000	-	-	-	-
Salaries/Wages	32,037	33,500	32,130	33,994	494
Solid Waste Expense	600	-	57	-	-
Telecommunication Services	300	-	-	-	-

2025-2026 Proposed Operating Budget

	23/23 Budget	24/25 Budget	24/25 Actual	25/26 Budget	Increase (Decrease)
Testing	600	-	248	500	500
Uniforms/Clothing	300	-	-		-
7.1 Raven Haven Total	70,734	52,940	49,445	57,484	4,544
7.2 Sports Hub					
Contracts/Agreements - ACOSS	-	50,000	50,000	50,000	-
Electrical	4,000				-
Operational Materials/Supplies	20,000	2,500	2,709	2,500	-
Repairs/Maintenance				14,000	14,000
Water	5,000				-
7.2 Sports Hub Total	29,000	52,500	52,709	66,500	14,000
7.3 Bridgetown Arena					
Arena Operating Expenses	19,076	10,500	12,999	5,000	
Benefits				7,338	7,338
Contracts/Agreements	7,500	7,500	22,837	7,500	-
Contracts/Agreements - BCRA		12,000	12,000	12,000	-
Facility Insurance					-
Facility Maintenance					-
Heat					-
Salaries/Wages				31,176	31,176
7.3 Bridgetown Arena Total	26,576	30,000	47,836	63,014	38,514
7.4 Bridgetown Pool					
Contracts/Agreements - BCRA	-	4,500	4,500	5,000	500
Operational Materials/Supplies	3,000	10,500	8,022	3,000	(7,500)
7.4 Bridgetown Pool Total	3,000	15,000	12,522	8,000	(7,000)
7.5 Parks/Trails					
Ball Field/Soccer Field	2,800	2,500	5,374	2,500	-
Benefits		14,546	9,815	31,351	16,805
Jubilee Park	5,000	5,000	3,796	5,000	-
Maintenance Tools/Equipment		350	-	5,000	4,650
Operational Materials/Supplies	15,100	20,000	20,948	5,000	(15,000)
Salaries/Wages		118,241	63,399	136,307	18,066
Tennis Court	2,165	-	-	-	-
Upper Clements Picnic Park	3,500	5,000			(5,000)
7.5 Parks/Trails Total	28,565	165,637	103,332	185,157	19,520
8.0 Library Services					
Contracts/Agreements		9,000	8,509	8,256	(744)
Electrical				1,000	1,000
Library Contribution	130,700	130,700	130,700	143,770	13,070
Operational Materials/Supplies		1,000	919	1,000	-
Water/Sewer				500	500
8.0 Library Services Total	130,700	140,700	140,129	154,526	13,826
Total Expenditures	22,502,119	26,306,147	19,390,274	27,284,011	854,429
Net Surplus (Deficit)					(0)